

**City Council of Peachtree City
Workshop Meeting Minutes
Tuesday, December 3, 2019
3:30 p.m.**

The Mayor and Council of Peachtree City met in a work session on Tuesday, December 3, 2019. Mayor Vanessa Fleisch called the meeting to order at 3:30 p.m. Others attending: Terry Ernst, Mike King, Kevin Madden, and Phil Prebor.

The purpose of the workshop was to discuss these items – Council-Staff roles and expectations to ensure functional Council-Manager governing, and to identify and prioritize short and medium term goals to set the direction for Council and staff's work.

Council-Staff roles and expectations to ensure functional Council-Manager governing

City Manager Jon Rorie said he was responsible for 25 different line departments and to keep them moving in the right direction. No department was more important than the other. Collectively, all the departments were here to produce results. The question was what results were wanted. There were obvious answers, but there were smaller variables that he wanted to share while trying to identify and prioritize short- and medium-term goals for staff to pursue on behalf of Council and the citizenry.

Rorie briefly discussed the Council/Manager form of government, the City's mission, roles, and goals.

Rorie reviewed the City's Mission Statement:

*The Mayor, Council Members and Employees of the City of Peachtree City recognize that our primary responsibility is to provide **high quality services** to our residents.*

We are therefore committed to:

- *Ensuring residents a safe and healthy environment in which to live, work and enjoy leisure time*
- *Providing consistency in the delivery of municipal services in a fiscally responsible manner*
- *Responding in a courteous, timely, and effective manner to the expressed needs, concerns, and expectations of our residents*
- *Promoting a sense of community through family oriented activities and citizen involvement.*

Rorie said, "high quality services" depended on a person's perspective and what was important to them. What the residents felt was important should be considered; however, the City could not be all things to all people at all times. They would never meet the expectations of 100% of the citizens because they each had a different worldview.

Sometimes, the City had to say "no" when it came to responding in courteous, timely, and effective manner to the expressed needs, concerns, and expectations of residents because they could not be all things to all people at all times, Rorie said. The resources had to be balanced when they were allocated.

Rorie reviewed the sections of the City Charter that dealt with Council-Staff roles and the expectations to ensure functional Council-Manager governing. He noted that under the Council-Manager form of government, the responsibility rested with him and staff to carry out/execute

public policy that was determined by City Council. Council had no role in personnel functions or the day-to-day operational component. Council's role was to set the public policy and what it looked like at a macro level, so staff could begin to take the administrative tactics and strategies to make the public policy a reality.

Rorie said that while they could not be all things to all people at the same time, they also wanted to be consistent. What was most important depended on a person's worldview. He continued that there had been courageous conversations regarding what was politically acceptable and administratively sustainable, and those topics had included playgrounds, multi-use paths, library books, veteran services, senior services, streetlights, deer, aquatic centers, pickleball courts vs. tennis courts, karate classes (subsidized competition), recreational user fees, solid waste/recycling, traffic, signs and the Manual of Uniform Traffic Control Devices (MUTCD), and pansies. Code Enforcement was another area where there had to be courageous conversation, as the City was facing expiring restricted covenants in neighborhoods and an aging community.

Rorie referred to the quadrant process used by Stephen Covey in *The Seven Habits of Highly Effective People* to determine what tasks were urgent and which were not, asking those at the meeting what they would do with employees spending all their time on trivia, busy work, and time-wasters. The City recruited employees to produce and provide results. They wanted to retain those employees. There was a catch when an item on a goal list came up in Quadrant 4, depending on how that person saw it. Everyone had "goof off" time, but that was not where a person should dwell or spend all their time. Rorie said he needed to spend his time on things that were important, but not urgent. Quadrant 2 (Not Urgent) included prevention, production capacity activities, relationship building, recognizing opportunities, and planning and research. Focusing on those activities helped build relationships with other governments and organizations because that was how the City began navigating results production. Staff spent time on urgent activities (Quadrant 1), which included crises, pressing problems, and deadline-driven projects, but time was needed on Quadrant 2 activities to prepare for the urgent needs. Putting things in writing helped put things in perspective. He noted staff was constantly trying to balance spending time on things that mattered a lot and things that did not matter.

Rorie continued that there were approximately 100 lots in the Hip Pocket Road area that were not connected to the sewer system, and the question was how to do that. Rorie asked if this was an issue the City wanted to tackle, and if so, what should be the first step.

Another issue under Public Improvement Assessments was the stormwater system in Village on the Green subdivision, which had 66 homes. For lack of a better term, Rorie called it a private subdivision. Staff met with those residents recently, and the conversation had revolved around aging and fixed income. Every stormwater pipe in the subdivision was privately owned, and a portion of the pipes were severely corroded. This subdivision was a micro-view of the City as a whole, Rorie pointed out. The cost to rehabilitate the pipes in the subdivision was \$250,000 in today's dollars. The pipes could be fixed today or they could kick the can down the road and pay more to fix the problem. Some of the corroded pipes ran under roads in the subdivision, which could cause a sinkhole. The homeowners also paid property taxes and stormwater fees. Village on the Green was not the only subdivision that owned their streets. City Engineer Dave Borkowski confirmed there were around 22 privately-owned streets in the City. Rorie said this was a public policy decision in his opinion. A decision made today could create a ripple effect in the future, and he asked what could be done today to address this issue as public policy, knowing that there would be those who supported the policy, those who disagreed, and those who would be ambivalent to the public policy initiative.

Rorie continued that the City's charter allowed Council to assess the homeowners so the pipes could be fixed. The cost for 66 homes would \$3,800 per house, or \$760 annually over a five-year period for a 50-year return on investment in a private subdivision.

Rorie asked Council what should be done for both the sewer and stormwater issues and whether the City should take over responsibility in the future.

Fleisch said she wanted to put context into the goal setting and lists. When something was crossed off a list that meant something had been accomplished. Several years ago, a man looking to relocate his business visited the City said that Peachtree City looked like a city people used to care about. She recalled that, in 2009, most of Public Works had gone away due to a reduction in force. There was a list of items that suffered because of that. In addition to that, Fleisch said an argument could be made that maintenance had not been done 10 years prior to that time, adding that 416 park acres did not take care of themselves.

The economy had melted down in 2008, Fleisch continued, and as a result, property values fell. When 80% of the City's economy came from residential properties, the residential tax base went down. There were also empty storefronts, and some businesses left or closed.

There was not an inventory of everything in the City when Fleisch was first elected to City Council in 2010. In 2016, IMS Paving (Infrastructure Management Services) had done that, counting all the signs, curbing, gutters, and roadway assets. She noted the City had 4,860 signs estimated at \$1.3 million. The roadway assets were valued at \$206,597,567.71.

Fleisch and Rorie briefly discussed the 2011 and 2014 Facilities Authority bonds and what had been accomplished. Council's first big list of goals had been done in 2014. A traffic analysis on SR 54 West from Willowbend Road to MacDuff Parkway had been on that list. The new Lake Peachtree spillway had not been included on the list, but the problems with the spillway were discovered, and the new spillway had to be constructed. There was also work done at Kedron Fieldhouse because of fire due to arson.

This year's budget for paving was \$1.8 million from the General Fund and \$3 million from the 2017 Special Purpose Local Option Sales Tax (SPLOST) for 13 of the City's 192 miles of roadway, Fleisch said. The City was paying the price for 20 years of neglect, and maintenance cost more today. The SPLOST would run out in 2023. She questioned where the City would get the additional funding.

The widening of the golf cart bridge over Lake Peachtree on SR 54 was considered a luxury by some, but the pilings would need replacement in 15 years, Fleisch said. They could not widen the bridge without replacing the pilings.

The village concept was not going away, Fleisch stated, but residents could not define the concept. There were commercial areas that were hubs for the villages. Office space was 91% full, industrial space was 98% full, and retail occupancy was at 94% for the third quarter of 2019, she pointed out.

Federal money would help pay for the continuous flow intersection (CFI) [now called a displaced left turn (DLT)] planned for the SR 54/SR 74 intersection. Fleisch noted the City had not asked for a dime, while most federal grants required a local match. The City needed to make the land work better for the City. One of Council's goals in 2014 was to work better with the Atlanta Regional Commission (ARC), which was the funnel for the \$9 million for the CFI project, which Fleisch stated was a "big deal." The City received a \$128,000 grant for a Livable Centers Initiative (LCI) study that would look at over 400 acres in the City's center and redevelopment.

The City needed to consolidate its park areas, and the Community Garden's move from its former location on Kelly Drive to Glenloch Recreation Center was part of that plan, Fleisch continued. She noted that no one had reported the lease for the garden was up three years ago. The people who managed the Community Garden were happy with the move. They were still looking at how to save money on the parks and across the City. The projects had been crossed off that were included in the 2011 and 2014 facilities bonds, plus the unanticipated replacement of the Lake Peachtree spillway.

Frank Destadio, Planning Commission chair, said the City had not done a good job of telling people what was happening. Many residents did not see the Lake Peachtree spillway as a positive or the village concept as a problem. They did not attend meetings. The print edition of one of the local newspapers had been lost, and people were not reading it online. Residents were concerned. There was information that people needed to hear, but the word was not getting out.

Rorie said there was no single right answer to getting the information out to the public. Council had been saying the same thing. Public Information Officer/City Clerk Betsy Tyler and Public Communications Specialist Mark Maguire were working hard to tell the City's story. Regardless of the City's best effort, they would still not reach the public at large. They were doing their best, and they were trying to do better.

Identify and prioritize short and medium term goals to set the direction for Council and staff's work

Rorie stated that lists were powerful tools. They allowed the City to do things and deal with things. He asked Council for their suggestions first, then asked staff to provide their input. Rank, role, and responsibility was important because any goal without an action plan was a dream. Direction and prioritization was necessary for staff to take action.

The suggestions included:

1. Establish re-development authority
2. Police Department – look at use of cameras to fight crime, database of registered cameras
3. SR 74/SR 54 intersection – form city transportation group to establish communication with Coweta and ARC, bypass?
4. Need to look at what to do in future about Kedron bubble – replace bubble, permanent structure
5. Start quarterly dialogue between County Commissioners, BOE, municipalities – FCIG
6. Do a plan for McIntosh Trail (SR 74 to Peachtree Parkway/Shakerag), 58 acres, what it could be?
7. Review cart path master plan as it relates to route efficiency, closing gaps, connectivity
8. Hockey rink floor, conditions/options, multi-use
9. Future of Tennis Center
10. Find way to help KPTCB (Keep Peachtree City Beautiful) keep up with paths/areas hard to get to, Path Ambassadors program, including golf cart safety
11. Get rid of Recycling Yard as entry to the south side of City, athletic complex, year and half timeline
12. Huddleston Road to SR 54, maybe have 2 lanes turning left,
13. Grading on Huddleston Road/SR 54?
14. Sewer on Huddleston
15. At grade golf cart crossing on Crosstown, extend behind old car wash, then maybe bridge or tunnel to other side of SR 74

16. Cart path connectivity on SR 54 – cemetery path to Peachtree East, etc.
 17. Future planning for bridge replacements, replacement of SR 54 golf cart bridge – Lake Peachtree
 18. Look at adding/multi-use of tennis/pickleball courts
 19. Lake Peachtree – floating dock at Spyglass Island, ADA accessible, Drake Field/ACP floating dock/kayak launch
 20. Flat Creek golf cart path – continue path on west side to keep golf carts from having to cross road several times
 21. Public Works relocation
 22. Keep working on improving communications – Hot Topics, FAQs, City Manager Corner
 23. Forum for questions
 24. Flashing left turn arrows
 25. Move municipal election to even-numbered years
 26. Change façade on buildings that need sealing
 27. Modernizing development processes and ordinances
 28. Locally incentivized economic development
 29. Communication, get word out to local businesses, residents about meeting, hotel, and convention space in City
 30. Consolidate/relocate Public Works
 31. Bring GIS into work order system
 32. Use GIS more
 33. Risk Management Claims – put it available online for citizens
 34. Need more functionality in BS&A or other program for HR
 35. Police – move forward with cameras/License Plate Readers/traffic counters
 36. Plans to look at lighting upgrades at Recreation facilities
 37. Working on asset management system, locators on cart path
 38. Partner software to BS&A for different areas
 39. Fire Department expansion
- FACILITY EXPANSION
40. Police Department expansion – impact fees
 41. Metal buildings – storage
 42. Digitizing plans
 43. Land acquisition
 44. Future dredging of Lake Peachtree
 45. Program signalization at Peachtree Parkway/World Drive
 46. Funding to replace K9 officer (dog)
 47. Work with other entities on SR 74/I-85

Rorie briefly discussed facility expansion, noting that closing the Recycling Yard at Meade Field/Rockaway Road was one of the items on the list. It was a prime piece of real estate to be used as a dump, and it should be a priority. The Fire Department expansion to Wilksmoor Village was another priority. The City had received impact fees for the expansion of the Police Department. They were looking at what they were trying to do rather than value engineering the project. More storage was needed than the basement at McIntosh Place. He noted that an elevator shaft had been added during that building's renovation. The basement could be finished out as usable space, and an elevator could be installed. The basement was also used as a shop for the Facilities staff, and that would need to be relocated along with the storage space. Land acquisition was important in order to relocate or consolidate City facilities.

There was a break from approximately 5:30 – 5:45 p.m.

After the break, Rorie and Council went over the list to add his input, to see if any of the items were included in budget or on the Capital Improvement Projects (CIP) or Public Improvement Projects (PIP) lists, and to see if any of the items worked together.

1. Establish re-development authority

Rorie confirmed that Council wanted a group that would look at redevelopment, Community Improvement Districts (CIDs), and different funding mechanisms. He stressed that Council was not talking about a development authority. Redevelopment, CIDs, and LCIs could begin to blend together to look at the future. Multiple items on the list could be blended.

Prebor asked Rorie if the list could be categorized. Rorie said they would work on it at a staff level and bring it back to Council at the December 12 special called meeting.

Ernst asked if a redevelopment authority would be a permanent group. Rorie said terminology mattered, and this would not be a board that was legislatively driven.

2. Police Department – look at use of cameras to fight crime, database of registered cameras

Rorie said he did not support registering/using private cameras. People could voluntarily register their cameras, but he did not support the Police Department accessing private cameras to use as a tool. There was a fine line between using cameras to find suspicious vehicles and public access/use and private access/use. If it was a public camera, then the Police Department would have that access. Prebor asked Rorie to explain the difference. Rorie said it was fine to use a license plate reader when looking for vehicles used in criminal acts, but not to count the number of Coweta County drivers driving on SR 54.

Madden asked who would have access to the information collected by the camera. Assistant Chief Stan Pye said the City had to make sure to block access to the public camera system. The City of Brookhaven used private cameras that were tied into the public cameras, and they wanted to model the City's use after Brookhaven since that city had already gone through the pitfalls of using private cameras to augment the public system. The ability to hack into any system these days was very easy, Pye continued. The cameras would be great, but they were also only as good as the lighting.

King asked whether information on uninsured motorists would be relayed to a patrol officer. Pye said it was not entrapment, and they were traveling on a public thoroughfare. It was public information. King asked about expired tags. Rorie said it was easy to write these things down, but it was difficult to roll it out when looking at legal, administrative, and contractual requirements.

Pye noted that just the day prior to the meeting officers had solved a high-profile burglary in the City, well over \$250,000 had taken, because of tag readers. Rorie reiterated that cameras would be used a crime-fighting tool, not to weaponize the Police Department against the citizenry.

3. SR 74/SR 54 intersection – form city transportation group to establish communication with Coweta and ARC, bypass?

Rorie said plans moved forward at a snail's pace. Any improvements at the Georgia Department of Transportation (GDOT)-owned intersection depended on how they fit with state funds. Fayette

County had a countywide transportation group that met regularly, and the City's representative was Shayne Robinson. Council would soon be asked to adopt a resolution in favor of County's transportation plan. One of the components for consideration would be to establish a regional transportation group, Rorie said. He would be glad to meet with Coweta County and the Three Rivers Regional Commission, but they had to bring money to the table. Any goal without an action plan and without responsibility was nothing but a dream. An under/overpass would cost \$50 million, and the City's share of any federal funds would be up to 20% or \$10 million. There were no "good" times for traffic improvements at that intersection. The conversation needed to continue.

4. *Need to look at what to do in future about Kedron bubble – replace bubble, permanent structure*

Rorie agreed, and he asked Council to be part of an action group to look at the issue going forward, including the consideration of a permanent enclosure. Madden volunteered to assist with a group to look at the issue. Rorie said the bubble replacement was listed as a cash project in the 2024 CIP currently. A timeline was needed for the replacement, as well as a funding mechanism.

5. *Start quarterly dialogue between County Commissioners, BOE, municipalities – FCIG/FCIC*

Rorie reported there was an intergovernmental group of county and municipal entities, the Fayette County Intergovernmental Group or Committee (FCIG/FCIC) that met, and it included the mayors and managers. They were no open public meetings. They generally discussed hot topics. Fleisch noted that much of the coordination between the entities during the 2017 SPLOST was done at those meetings. Rorie said the group came together when there was something to discuss. The entire Council should be included in this kind of group, King said. There should be a structure to make something happen. King referred to with the location of the new Booth Middle School as an example of possible topics, saying that things might have been different if there had been better communication between the entities. Prebor added the idea was to make it an effective group.

6. *Do a plan for McIntosh Trail (SR 74 to Peachtree Parkway/Shakerag), 58 acres, what it could be?*

Rorie said this was one of the fundamental issues in terms of redevelopment. The City had 58 acres in the area. Fleisch suggested it might be a good area for the relocation of the All Children's Playground since it was scheduled for an overhaul this fiscal year. There was no shade at the current location, and the Shakerag area had lots of trees. Rorie said the suggestion was worthy of consideration.

Recreation & Special Events Director Quinn Bledsoe said staff was also looking at reducing/consolidating the number of tot lots, adding that they did not need 26.

7. *Review cart path master plan as it relates to route efficiency, closing gaps, connectivity*

Rorie said crews were working on the access from Crosstown Drive via the tunnel under SR 74 to the Peachtree City Athletic Complex (PAC), including the "Stinky Trail." The crews were starting the clearing at Parkade Court. This was a three-year project. Staff was looking at condemning property for the path on the north side of Crosstown (McDonald's side). Speed and setbacks from the road were issues that factored into paths along state highways. They had to keep out of the state right-of-way and jump a ravine to get from McDonald's to the Police Department. It was a long-term process. A golf cart interstate was referred to in the cart path master plan, and it would

allow carts to travel from SR 54 all the way down Robinson Road to Redwine Road to the tunnel the City was working on with the County that led to the Starr's Mill School Complex. Another project was along Peachtree Parkway North, and some of that project was easy in some areas and difficult in others. The path system was the City's #1 amenity.

8. *Hockey rink floor, conditions/options, multi-use*

Rorie commented that the hockey rink was a good place for pickleball courts, adding the focus should be on a multi-use facility. The facilities should be multi-use since they were funded by multi-dollars. He asked how much the City was going to spend for a regional hockey program, adding that public policy should be the most good for the most people in Peachtree City. Less than 200 people, including adults, participated in the hockey program, and many were from outside the City, Bledsoe said. Rorie said they needed to look at service levels and question whether the City should support a program that served mainly players from outside the County.

9. *Future of Tennis Center*

Rorie said he was neither pro nor con on this. The Tennis Center had been funded through bonds issued in the 1990s by the Development Authority of Peachtree City. The City spent an enormous amount on facility maintenance. The numbers for golf and tennis were in decline. The golf courses were privately funded. He asked if the juice was worth the squeeze, again noting the path system was the City's #1 amenity.

10. *Find way to help KPTCB (Keep Peachtree City Beautiful) keep up with paths/areas hard to get to, Path Ambassadors program, including golf cart safety*

Items 7 and 10 were connected, Rorie said. He had been talking to Police Chief Janet Moon about how to increase/enhance patrols on the system. They discussed the age and training of drivers. Rorie said he would prefer to catch people doing things right on the paths, and the proposed Ambassadors Program would enhance people doing things right to encourage all users to do better. He suggested Council consider paying a stipend to the Auxiliary Police to patrol the path system. They needed to look for the second right answer and be solutions-oriented, maybe have someone patrol and pick-up trash at the same time.

Madden asked how many kids had attended the Police Department's golf cart program. Pye said they had between 90 – 110. They were limited on the classes they could hold because of manpower. Madden suggested looking at possibly allowing teens that had taken the class to drive on the path system before they got their learner's permits.

Rorie asked if someone on Council would champion the proposed safety programs on the path system to help get the citizenry engaged and involved. He suggested they also look at whether liability insurance should be required to operate a golf cart on the path system. He noted the at-grade multi-use path crossings had been painted red to distinguish it from a pedestrian crossing, which had been recommended by one of the Police lieutenants.

11. *Get rid of Recycling Yard as entry to the south side of City, athletic complex, year and half timeline*

No one disagreed that this should be done, but land acquisition would be needed.

12. *Huddleston Road to SR 54, maybe have 2 lanes turning left*

13. *Grading on Huddleston Road/SR 54?*

14. Sewer on Huddleston

Rorie said items 12, 13, and 14 were interconnected. A CID could be established to get sewer on Huddleston Road, as well as getting intersection improvements. The SPLOST would pay for a cart path on Huddleston Road.

At a meeting with GDOT, they had discussed increasing the number of lanes at the Huddleston Road/ SR 54 intersection. The Planterra intersection improvements allowed two left-turn lanes, Prebor said. Rorie asked how they could put three lanes at that intersection, noting there was a business at that intersection. Planning & Community Development Director Robin Cailloux said someone was interested in redeveloping that parcel, but there was no easy sewer access. Cailloux suggested that he talk to the Water and Sewerage Authority (WASA) about a public/private partnership since private sewer was not allowed in a public right-of-way.

Prebor suggested taking \$20,000 to paint arrows at the Huddleston Road/SR 54 intersection so there would be two left-turn lanes rather than one, which should help with the backup. Prebor said he would take the lead. Rorie said if Prebor would champion the goal, he would support it. Cailloux said this could also be part of the transportation plan in the Livable Center Initiative (LCI).

15. At grade golf cart crossing on Crosstown, extend behind old car wash, then maybe bridge or tunnel to other side of SR 74

As discussed earlier, Rorie said this was a work in progress.

16. Cart path connectivity on SR 54 – cemetery path to Peachtree East, etc.

Rorie said there was a problem with the acquisition of private property for the path, or the City would need to build a \$1 million bridge to go around the private property. It was at least a \$500,000 project, but it was worth for the connectivity. Although golf cart crossings were permitted at SR 54/Broken Bow Drive, the City needed to eliminate the risk exposure.

17. Future planning for bridge replacements, replacement of SR 54 golf cart bridge – Lake Peachtree

Rorie said this had become a SPLOST project because it was a Tier 2 project. The list had projects with a certain cost and others with a given cost. He noted that the Crosstown Drive path was a \$200,000 project that had been budgeted at \$120,000. It had been listed on the SPLOST as \$27,000 because if the project were deemed infeasible, the City's risk would be \$27,000.

The pilings on the golf cart would have to be replaced in 15 years, Rorie stated. Replacing them now meant it would be done at today's cost. It would take 32 weeks to complete the project, so there was no good time to replace the busy lake crossing.

18. Look at adding/multi-use of tennis/pickleball courts

Rorie said they should see how this unfolded.

19. Lake Peachtree – floating dock at Spyglass Island, ADA accessible, Drake Field/ACP floating dock/kayak launch

Staff was dealing with Americans with Disabilities Act (ADA) issues across the City, Rorie said. The concrete path to Spyglass Island was for ADA accessibility. There was a kayak launch at Lake McIntosh that was accessible. There had been private proposals for Lake Peachtree. He did not know what the City should do, but more accessibility should be added.

20. *Flat Creek golf cart path – continue path on west side to keep golf carts from having to cross road several times*

The City was already repositioning some of the paths and limiting risk exposure by improving the system. Rorie said it should be looked at.

21. *Public Works relocation*

22. *Keep working on improving communications – Hot Topics, FAQs, City Manager Corner*

23. *Forum for questions*

24. *Flashing left turn arrows*

Rorie said staff would have to ask the GDOT district office whether this could be done. Prebor said the sight distance had to be considered. Rorie added this was not just a local decision. City Engineer Dave Borkowski said he had asked GDOT whether all the signal loops on SR 54 had been corrected since the paving last summer, but he had not gotten any response.

25. *Move municipal election to even-numbered years*

26. *Change façade on buildings that need sealing*

27. *Modernizing development processes and ordinances*

Planning and Community Development had already started on this project.

28. *Locally incentivized economic development*

Rorie commented that the City needed to look at business retention, not just recruitment. He added the market should be those who live, work, and play in the City.

29. *Communication, get word out to local businesses, residents about meeting, hotel, and convention space in City*

30. *Consolidate/relocate Public Works*

31. *Bring GIS into work order system*

32. *Use GIS more*

Rorie said this was underway. A consultant had been hired to assist to help the City use the tool more effectively. Staff was loading information into the system that made sense and would be used.

33. *Risk Management Claims – put it available online for citizens*

34. *Need more functionality in BS&A or other program for HR*

Assistant Finance Director Kelly Bush said staff from Planning, HR, and Finance would be going to California for Laserfiche training since Laserfiche directly interfaced with BS&A. The City Clerk's office had used Laserfiche for many years so citizens could access minutes, etc., on the website. Rorie said it was cost effective to do this training.

Prebor noted that all these programs benefitted citizens. Rorie said it did, and Planning would add a kiosk so customers/citizens could access the online forms. Rorie said he paid his own golf cart and Stormwater Utility fees online, and he was willing to pay the cost of doing it.

35. *Police – move forward with cameras/License Plate Readers/traffic counters*

36. *Plans to look at lighting upgrades at Recreation facilities*

Rorie said this should be looked at from the standpoint of what the City was trying to provide, asking whether the lighting upgrades at the Tennis Center would be so people could continue to use the facility or for the City to use sports tourism as an economic development tool.

37. *Working on asset management system, locators on cart paths*

Work on this kept moving forward, Rorie said.

38. *Partner software to BS&A for different areas*

FACILITY EXPANSION

39. *Fire Department expansion*

Rorie noted the City's department had an ISO 1 rating. There were currently four full stations and one quick response station. The resources should be located to reduce response time and how back-up was provided. He said staff would come to Council at the December 12 special called meeting to discuss how to pay \$2 million for another fire station in Wilksmoor Village.

40. *Police Department expansion – impact fees*

41. *Metal buildings – storage*

Staff was looking at a metal building with some type of façade, Rorie said. He explained it would not be a pole barn-type of building, but it would have a metal underbelly with a stone or other type of façade.

42. *Digitizing plans*

This was continuing, Rorie said.

43. *Land acquisition*

They needed to figure out what to do and how to fund it, Rorie stated.

44. *Future dredging of Lake Peachtree*

Lake Peachtree was last dredged in 2015, and it might be worth it to get another bathymetric survey in the next few years, Rorie said. It would soon be five years since the dredging was completed by the County, and it should be on the list.

45. *Program signalization at Peachtree Parkway/World Drive*

Rorie said staff did not know what was in the control box for the signal, and it might require a cabinet upgrade. They would not need GDOT approval for this project.

46. *Funding to replace K-9 officer (dog)*

Pye noted that there was interest in the private sector to replace K-9 Officer Midas. The cost was \$17,000 for a K-9, including training. Food was donated.

47. *Work with other entities on SR 74/I-85*

Rorie said there would be a staff meeting so the items could be placed on a spreadsheet with columns for goal, priority, responsible person, and category. The priority column would be blank. He would then ask each Council Member to prioritize the items using a matrix. Prebor asked what would happen if more information was needed for the proposed goal. Rorie said if a Council

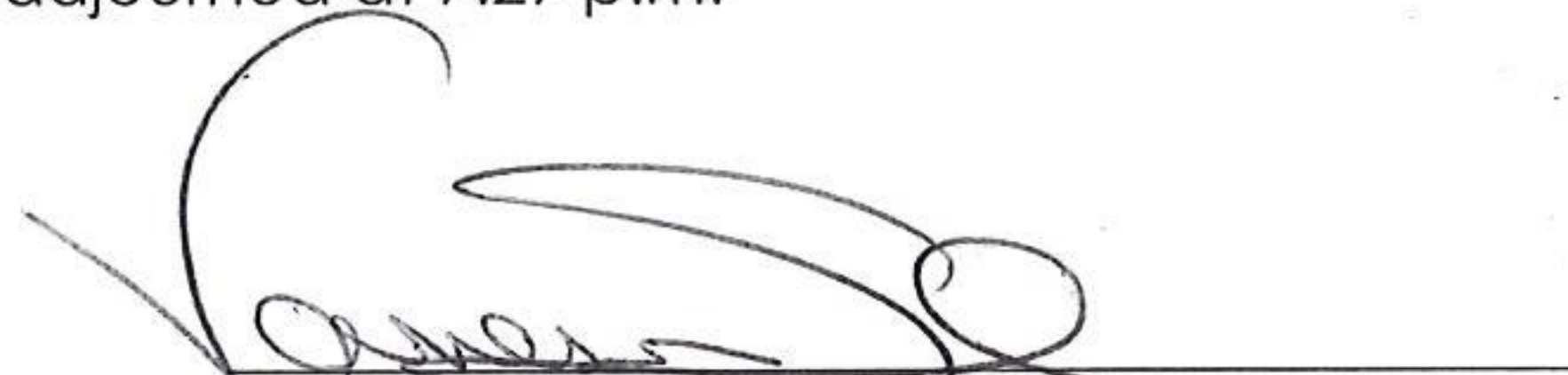
Member championed a goal, it would be left on the list and more information would be gathered and shared with the body and the public.

Rorie continued that this Council had resisted the temptation to lower the millage rate to gain political points. The City's financial position was strong, and the City needed to maintain that strength going forward. The City was in the position to make capital purchases with case or bond debt. The CIP included \$350,000 for facility maintenance and upgrades.

Rorie continued that the goals would be put in a master document. Some items would drop off in the end, and some items were already being done.

There being no further business, the meeting adjourned at 7:29 p.m.


Pamela Dufresne, Deputy City Clerk


Vanessa Fleisch, Mayor